# Statistical analysis of factors affecting the service quality of Jetstar Pacific Airlines

- Huynh Huu Nhan<sup>1</sup>
- To Anh Dung<sup>2</sup>
- <sup>1</sup> Ho Chi Minh city University of Technology, VNU-HCM,
- <sup>2</sup> University of Science, VNU-HCM

(Manuscript Received on August 01st, 2015, Manuscript Revised August 27th, 2015)

#### **ABSTRACT:**

The aim of this paper is to study the effects of service quality in Jetstar Pacific Airlines towards customer's satisfaction under the perspective of Servqual and Gronroos service quality model and the relationship between functional quality, technical quality,

internal and external environment influences mediated by Jetstar Pacific Airlines images and service quality using the main statistical methods such as factor analysis and multiple linear regression.

**Key words:** Service quality, Servqual, Technical and functional quality model, Factor analysis.

#### 1. INTRODUCTION

Service quality and customer satisfaction are very closely related. Understanding, building and maintaining quality are the main concerns of airlines industry today. To measure the service quality, we used Servqual and Gronroos model in various aspects of its business environment.

Several statistical methods and techniques may be used to analyze these models-based service quality dimensions. In particular, the so-called gap analysis can be employed in order to ascertain any actual or perceived gaps between customer expectations and perceptions of the service offered efficiency. Moreover, this analysis is to point out how management of service improvement can become more logical and integrated with respect to the prioritized service quality dimensions and their affections on increasing/decreasing service quality gaps. To this end, several methods have extensively been used. For instance, the model service of quality

may be simply evaluated by adopting: correlation analysis, reliability analysis, factor analysis and multiple linear regression.

Therefore from this paper, we believe that this conceptual paper will help the management of Jetstar Pacific Airlines to better understand their service quality which help them tho draw specific guidelines to meet customers expetations.

## 2. SERVICE QUALITY

### 2.1. Servqual model

Parasuraman et al. [1], [6] proposed that service quality is a function of the differences between expectation and performance along the quality dimensions. They developed a service quality model based on gap analysis. The five main gaps visualized in the model are: difference between customers' expectations and managements perceptions, difference between

management's expectation and customers' perceptions, difference between service quality specifications and service actually delivered, difference between service delivery communications service about delivery, difference between customers' expectations and perceived services. According to this model, the service quality is a function of perception and expectations and can be modeled as:

$$SQ = \sum_{i=1}^{k} \left( P_{ij} - E_{ij} \right)$$

Where: SQ: Overall service quality; k: number of attributes;  $P_{ij}$ : Performance perception of stimulus i with respect to attribute j;  $E_{ij}$ : Service quality expectation for attribute j that is the relevant norm for stimulus i.

This exploratory research was refined with their subsequent scale named Servqual for measuring customers' perceptions of service quality. Servqual has five main dimensions to measure service quality: reliability, responsiveness, assurance, empathy and tangibles.

## 2.2. Functional and technical quality model

Gronroos [6] developed service quality model with three dimensions: functional quality, technical quality and image.

Functional quality is how he/she gets the technical outcome. This is important to him/her and to his/her views of service he/she has received.

Technical quality is the quality of what consumer actually receives as a result of his/her interaction with the service firm and is important to him/her and to his/her evaluation of the quality of service.

Image is very important to service firms and this can be expected to built up mainly by technical and functional quality of service including the other factors (tradition, ideology, word of mouth, pricing and public relations).

#### 2.3. Research model proposed

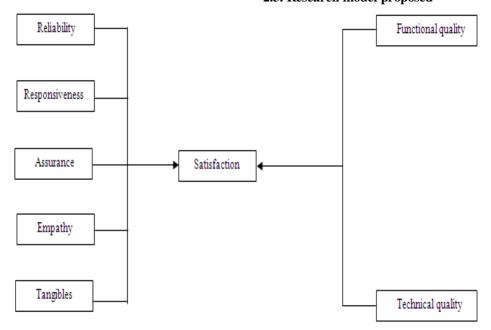


Figure 1. Research model proposed

#### 3. METHODOLOGY

#### 3.1. Questionnaire design

The questions were rated using 5-point Likert scale. Perceptions were rated from 1 = completely disagree to 5 = strongly agree, and expectations were rated from 1 = unimportant to 5 = very important. The questionnaire was examined by one pilot of Jetstar Pacific Airlines and two staffs of Vietnam Airlines and their contributions were incorporated. The content validity of the questionnaire was deemed

adequate. When distributed, the questionnaire was accompanied by a cover letter explaining the objective of the survey and assuring confidentiality of respondents.

#### 3.2. Sampling

The sample was taken from the customers of Jetstar Pacific Airlines. A convenient sample size of 230 respondents were selected from the 300 customer surveys .The survey yielded a response rate of 76,67%. The main dimensions are depicted in Table 1.

Table 1. Developed based on Gronross (1984); Parasuraman et al. (1985).

TC02 satisfying feedback and solution  TC03 Jetstar Pacific always informs you about the service time in advance  TC04 Jetstar Pacific always provides the on-time-service as promised  TC05 Jetstar Pacific fully carries out the service right at the first time  Responsiveness  DU01 Jetstar Pacific staffs serve you friendly and honestly  DU02 Jetstar Pacific staffs always understand your request correctly with enthusias and warm attention  DU03 Jetstar Pacific staffs swiftly perform their task for completely meeting your requirements  Assurance  DB01 Jetstar Pacific staffs are increasingly getting more trust from the passengers  DB02 You feel safe when using the service Jetstar Pacific  DB03 Jetstar Pacific staffs' communication is always courteous and polite		7	
TC01 Jetstar Pacific always conducts the service as good as pledged  TC02 When you have questions or complaints, Jetstar Pacific always provides atisfying feedback and solution  TC03 Jetstar Pacific always informs you about the service time in advance  TC04 Jetstar Pacific always provides the on-time-service as promised  TC05 Jetstar Pacific fully carries out the service right at the first time  Responsiveness  DU01 Jetstar Pacific staffs serve you friendly and honestly  DU02 Jetstar Pacific staffs always understand your request correctly with enthusias and warm attention  DU03 Jetstar Pacific staffs swiftly perform their task for completely meeting your requirements  Assurance  DB01 Jetstar Pacific staffs are increasingly getting more trust from the passengers  DB02 You feel safe when using the service Jetstar Pacific  DB03 Jetstar Pacific staffs have enough specialized knowledge to answer your provides and possible provides and provides and possible provides and possible provides and provide	Codes	Dimensions	
TC02 When you have questions or complaints, Jetstar Pacific always provide satisfying feedback and solution  TC03 Jetstar Pacific always informs you about the service time in advance  TC04 Jetstar Pacific always provides the on-time-service as promised  TC05 Jetstar Pacific fully carries out the service right at the first time  Responsiveness  DU01 Jetstar Pacific staffs serve you friendly and honestly  DU02 Jetstar Pacific staffs always understand your request correctly with enthusias and warm attention  DU03 Jetstar Pacific staffs swiftly perform their task for completely meeting your requirements  Assurance  DB01 Jetstar Pacific staffs are increasingly getting more trust from the passengers  DB02 You feel safe when using the service Jetstar Pacific  DB03 Jetstar Pacific staffs' communication is always courteous and polite		Reliability	
TC02 satisfying feedback and solution  TC03 Jetstar Pacific always informs you about the service time in advance  TC04 Jetstar Pacific always provides the on-time-service as promised  TC05 Jetstar Pacific fully carries out the service right at the first time  Responsiveness  DU01 Jetstar Pacific staffs serve you friendly and honestly  DU02 Jetstar Pacific staffs always understand your request correctly with enthusias and warm attention  DU03 Jetstar Pacific staffs swiftly perform their task for completely meeting your requirements  Assurance  DB01 Jetstar Pacific staffs are increasingly getting more trust from the passengers  DB02 You feel safe when using the service Jetstar Pacific  DB03 Jetstar Pacific staffs' communication is always courteous and polite	TC01	Jetstar Pacific always conducts the service as good as pledged	
TC04 Jetstar Pacific always provides the on-time-service as promised  TC05 Jetstar Pacific fully carries out the service right at the first time  Responsiveness  DU01 Jetstar Pacific staffs serve you friendly and honestly  DU02 Jetstar Pacific staffs always understand your request correctly with enthusias and warm attention  DU03 Jetstar Pacific staffs swiftly perform their task for completely meeting your requirements  Assurance  DB01 Jetstar Pacific staffs are increasingly getting more trust from the passengers  DB02 You feel safe when using the service Jetstar Pacific  DB03 Jetstar Pacific staffs' communication is always courteous and polite	TC02	When you have questions or complaints, Jetstar Pacific always provides satisfying feedback and solution	
TC05 Jetstar Pacific fully carries out the service right at the first time  Responsiveness  DU01 Jetstar Pacific staffs serve you friendly and honestly  Jetstar Pacific staffs always understand your request correctly with enthusias and warm attention  DU03 Jetstar Pacific staffs swiftly perform their task for completely meeting your requirements  Assurance  DB01 Jetstar Pacific staffs are increasingly getting more trust from the passengers  DB02 You feel safe when using the service Jetstar Pacific  DB03 Jetstar Pacific staffs' communication is always courteous and polite  DB04 Jetstar Pacific staffs have enough specialized knowledge to answer your papers.	TC03	Jetstar Pacific always informs you about the service time in advance	
Responsiveness  DU01 Jetstar Pacific staffs serve you friendly and honestly  DU02 Jetstar Pacific staffs always understand your request correctly with enthusias and warm attention  DU03 Jetstar Pacific staffs swiftly perform their task for completely meeting your requirements  Assurance  DB01 Jetstar Pacific staffs are increasingly getting more trust from the passengers  DB02 You feel safe when using the service Jetstar Pacific  DB03 Jetstar Pacific staffs' communication is always courteous and polite  DB04 Jetstar Pacific staffs have enough specialized knowledge to answer your part of the passengers always courteous and polite pages.	TC04	Jetstar Pacific always provides the on-time-service as promised	
DU01 Jetstar Pacific staffs serve you friendly and honestly  DU02 Jetstar Pacific staffs always understand your request correctly with enthusias and warm attention  DU03 Jetstar Pacific staffs swiftly perform their task for completely meeting your requirements  Assurance  DB01 Jetstar Pacific staffs are increasingly getting more trust from the passengers  DB02 You feel safe when using the service Jetstar Pacific  DB03 Jetstar Pacific staffs' communication is always courteous and polite  DB04 Jetstar Pacific staffs have enough specialized knowledge to answer your properties of the passengers always courteous and polite	TC05	Jetstar Pacific fully carries out the service right at the first time	
DU02 Jetstar Pacific staffs always understand your request correctly with enthusias and warm attention  DU03 Jetstar Pacific staffs swiftly perform their task for completely meeting your requirements  Assurance  DB01 Jetstar Pacific staffs are increasingly getting more trust from the passengers  DB02 You feel safe when using the service Jetstar Pacific  DB03 Jetstar Pacific staffs' communication is always courteous and polite  DB04 Jetstar Pacific staffs have enough specialized knowledge to answer your specialized staffs' to answer you		Responsiveness	
DU03 Jetstar Pacific staffs swiftly perform their task for completely meeting your requirements  Assurance  DB01 Jetstar Pacific staffs are increasingly getting more trust from the passengers  DB02 You feel safe when using the service Jetstar Pacific  DB03 Jetstar Pacific staffs' communication is always courteous and polite  DB04 Jetstar Pacific staffs have enough specialized knowledge to answer your paper.	DU01	Jetstar Pacific staffs serve you friendly and honestly	
Assurance  DB01 Jetstar Pacific staffs are increasingly getting more trust from the passengers  DB02 You feel safe when using the service Jetstar Pacific  DB03 Jetstar Pacific staffs' communication is always courteous and polite  DB04 Jetstar Pacific staffs have enough specialized knowledge to answer you	DU02	Jetstar Pacific staffs always understand your request correctly with enthusiasm and warm attention	
DB01 Jetstar Pacific staffs are increasingly getting more trust from the passengers  DB02 You feel safe when using the service Jetstar Pacific  DB03 Jetstar Pacific staffs' communication is always courteous and polite  DB04 Jetstar Pacific staffs have enough specialized knowledge to answer you	DU03	Jetstar Pacific staffs swiftly perform their task for completely meeting your requirements	
DB02 You feel safe when using the service Jetstar Pacific  DB03 Jetstar Pacific staffs' communication is always courteous and polite  DB04 Jetstar Pacific staffs have enough specialized knowledge to answer you		Assurance	
DB03 Jetstar Pacific staffs' communication is always courteous and polite  Jetstar Pacific staffs have enough specialized knowledge to answer you	DB01	Jetstar Pacific staffs are increasingly getting more trust from the passengers	
Jetstar Pacific staffs have enough specialized knowledge to answer yo	DB02	You feel safe when using the service Jetstar Pacific	
	DB03	Jetstar Pacific staffs' communication is always courteous and polite	
	DB04	Jetstar Pacific staffs have enough specialized knowledge to answer your questions	
Empathy		Empathy	
DC01 Jetstar Pacific does care about passengers	DC01	Jetstar Pacific does care about passengers	

DC02	Jetstar Pacific staffs understand the special needs and interests of you	
DC03	Jetstar Pacific has staffs displayed a concern for you	
DC04	Jetstar Pacific pay attention to your great interests	
	Tangibles	
HH01	Jetstar Pacific has a modern equipment	
HH02	Jetstar Pacific'physical facilities look almost professional and eyecatching	
HH03	Jetstar Pacific staffs get decent clothes	
HH04	Tangibles has very exciting (onboard amenities; ticket booking services at the box office, by phone, via online, etc)	
HH05	Jetstar Pacific arrange a reasonable time and a convenient tangibles	
	Functional quality	
CN01	Jetstar Pacific staffs treat your courteously and friendly	
CN02	Jetstar Pacific staffs have enough specialized knowledge and capacity to make you have a satisfactory explanation for their services and policies	
CN03	Jetstar Pacific staffs keep your persional information in secret	
CN04	Jetstar Pacific staffs are always ready to answer your questions	
CN05	Jetstar Pacific has a meet your requirements	
CN06	Jetstar Pacific has always done exactly the right transactions	
	Technical quality	
KT01	Jetstar Pacific is ready to meet your needs for its services	
KT02	Jetstar Pacific create good for condition you to do terms of payment (pay directly in cash, pay by credit or debit card, etc)	
KT03	Service costs are competitive in Jetstar Pacific	
KT04	Jetstar Pacific has a competitive fares	
KT05	Jetstar Pacific has always respond to your service requirements at the proper time	
KT06	Service Jetstar Pacific is easy and convenient for you	
KT07	Jetstar Pacific is interested in your demand arose	
TM	Satisfaction	
TM01	You are completely satisfied with the quality of service Jetstar Pacific	
TM02	You will introduce the advantages of Jetstar Pacific to others	
TM03	You will continue to use the service Jetstar Pacific in the next times	

#### 4. DATA ANALYSIS

#### 4.1. Discriptive statistics

The characteristics of the respondents are presented in Table 2. In terms of gender, 70% of the respondents were males and 30% were females. 50.43% of the respondents were within

the ages of 20-35 years, 15.22% were between 36 and 50 years, 20 % were between 51 and 65 years, implying that majority of them were in the economically active population.

**Table 2.** Respondents' characteristics (n = 230)

		Frequency	%
Gender	Male	161	70
Gender	Female	69	30
	Under 20	25	10.87
	20 – 35	116	50.43
Age	36 - 50	35	15.22
	51 - 65	46	20
	Over 65	8	3.48
	Not married yet	50	27.41
Marital status	Married without children yet	39	16.96
	Married and having children	141	61.30
	Pupil, student	25	10.87
	Normal staff	105	45.65
Occupation	Specialist management	19	8.26
	Secretary, assistant	41	17.83
	Entrepreneur, senior manager	21	9.13
	Others	19	8.26

#### 4.2. Correlation analysis

Correlation analysis measures the relationship between two items. The resulting value (called the "correlation coefficient") shows

if changes in one item will result in changes in the other item. Figure 2 is the correlations among the variables in the analysis.

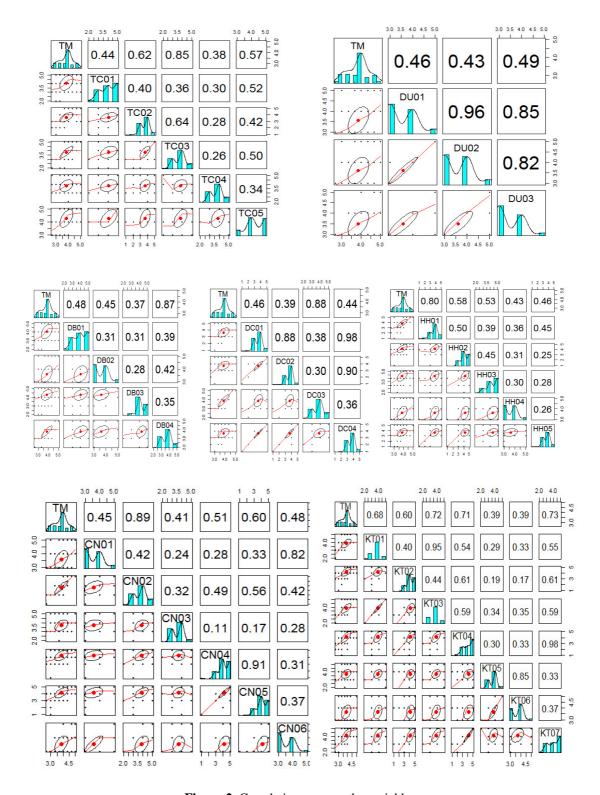


Figure 2. Correlations among the variables

#### 4.3. Reliability analysis

This measures the overall consistency of the items that are used to define a scale. As a result, we are given sample size, number of items and

reliability coefficients. Cronbach's Anpha is the most popular. Table 3 show Cronbach's Anpha from 0.669 to 0.956.

Table 3. Scale reliability

Multi-Item Scale (Dimensions)	Cronbach's Anpha	Number of items
Reliability	0.768	5
Responsiveness	0.956	3
Assurance	0.669	4
Empathy	0.872	4
Tangibles	0.736	5
Functional quality	0.804	6
Technical quality	0.866	7
Satisfaction	0.760	3

#### 4.4. Factor analysis

Factor analysis is a data reduction technique that uses correlations between data variables. The results of the factor analysis show a high value from 0.5 to 1 for the Kaiser-Meyer-Olkin Measure and indicate the suitability of the research data. This is confirmed by the significance of the Bartlett's test of sphericity

tests. On the criteria for selecting factor loading, generally factor loading above 0.5 is considered. Other factor loadings that do not satisfy the above criteria are considered meaningless and can be removed, while the high loading factors are critical factors and therefore can be retained. Table 4 show the results of factor analysis.

Table 4. Regrouping of questonaire items

Emerged factor	Retained Items	Labels for component dimensions
$X_1$	CN01, CN06, DU01, DU02, DU03, DB02, HH04	Perception of responsiveness
$X_2$	DC01, DC02, DC04, KT05, KT06, CN03, HH05	Perception of empathy
X <sub>3</sub>	TC02, TC03, HH01, CN02, DC03, DB04	Perception of expertise
X <sub>4</sub>	CN04, CN05, HH02, KT02	Perception of usefulness
X <sub>5</sub>	DB01, TC01, TC05, HH03	Perception of environment

#### 4.5. Multiple linear regression

Results factor analysis used to handle multiple linear regression. The results are presented in Figure 3.

Linear model:

 $TM = 0.72171 + 0.72167X_3 + 0.09259X_5$ 

Figure 3. Multiple linear regression results

#### 5. CONCLUSIONS

Research model proposed seven factors affecting the service quality of Jetstar Pacific Airlines include: reliability, responsiveness, assurance, empathy, tangibles, functional quality and technical quality. After evaluating the reliability and factor analysis, the five emerged dimensions with twenty-eight items, being "Perception of responsiveness", "Perception of

empathy", "Perception of expertise", "Perception of usefulness", and "Perception of environment" could be used as critical factors in evaluating service quality in Jetstar Pacific Airlines. Results of multiple linear regression multivariate linear regression analysis identified the service quality of Jetstar Pacific Airlines affected by two emergerd factors are "Perception of expertise" and "Perception of environment".

# Phân tích thống kê các nhân tố ảnh hưởng đến chất lượng dịch vụ hãng hàng không Jetstar Pacific

- Huỳnh Hữu Nhân¹
- Tô Anh Dũng<sup>2</sup>

<sup>1</sup>Trường Đại học Bách khoa, ĐHQG-HCM

<sup>2</sup>Trường Đại học Khoa học Tự nhiên, ĐHQG-HCM

#### TÓM TẮT:

Mục tiêu của báo cáo này là nghiên cứu các nhân tố tác động tới sự hài lòng của khách hàng về chất lượng dịch vụ của hãng hàng không Jetstar Pacific theo quan điểm Servqual và Gronroos, cũng như mối quan hệ giữa chất lượng

chức năng, chất lượng kỹ thuật, ảnh hưởng môi trường bên trong và môi trường bên ngoài thông qua hình ảnh và dịch vụ của hãng sử dụng các phương pháp thống kê chính như phân tích nhân tố và hồi quy tuyến tính đa biến.

**Từ khóa:** Chất lượng dịch vụ, Servqual, Mô hình chất lượng chức năng và kỹ thuật, Phân tích nhân tố

#### REFERENCES

- [1]. Ciavolino E., & Calcagni A., Generalized cross entropy method for analysis the SERVQUAL model, Journal of Applied Statistics (2014).
- [2]. Hoàng Trọng & Chu Nguyễn Mộng Ngọc, Phân tích dữ liệu nghiên cứu với SPSS, Tập 1 và Tập 2, NXB. Hồng Đức (2008).
- [3]. Nguyễn Văn Tuấn, *Phân tích dữ liệu với R*, NXB. Tổng Hợp TPHCM (2014).
- [4]. Pakdil F. & Adyin O., Expectations and perceptions in airline service: An analysis

- *using weighted SERQUAL*, Journal of Air Transport Management (2007).
- [5]. Rencher A.C., *Methods of multivariate analysis*, A Wiley Interscience Publication (2002).
- [6]. Seth N., Deshmukh S., & Vrat P., Service quality models: A review, International Journal of Quality and Reliability Management (2005).
- [7]. Trần Thị Kim Thu, Giáo trình lý thuyết thống kê, NXB. Đại Học Kinh Tế Quốc Dân (2013).